



2019 Consolidated Annual Performance & Evaluation Report (CAPER)

City of Galveston CDBG & HOME Programs

Executive Summary

The City of Galveston is required by the U.S. Department of Housing and Urban Development (HUD) to submit an annual performance report, the Consolidated Annual Performance and Evaluation Report (CAPER). This report provides an assessment of the City's progress in carrying out its five-year strategic plan and its one-year action plan for its HUD-funded programs: Community Development Block Grant Program (CDBG) and HOME Investment Partnerships Program (HOME). The City of Galveston 2019 Program Year covers the period of June 1, 2019 through May 31, 2020. The 2019 Program Year is the first reporting year of the 2019 5-year Consolidated Plan Amended.

Resources Made Available to Further the Objectives of the Consolidated Plan

The following resources were made available to further the City of Galveston's housing, housing related, and non-housing community development objectives of the Consolidated Plan:

2019 Community Development Block Grant	\$ 1,199,293.00
2019 HOME Investment Partnerships Program	258,450.00
CDBG Program Income (Est. \$20,000)	13,730.15
HOME Program Income (Est. \$30,000)	40,672.19

During the 2019 program year, there was \$1,792,021.37 in prior year CDBG funds available and \$1,149,846.68 in prior year HOME project funding available. The City expended \$1,259,904.41 in CDBG funds for community development and housing activities during the 2019 program year. In 2019, HOME activities expended \$60,748.16 for the purpose of providing safe, decent affordable housing. There is a balance of \$248,355.91 HOME PI and CDBG PI balance is \$20,678.20 and RLF (housing rehabilitation loan program) balance is \$158,530.76.

The 2019 CDBG Program Income (PI) estimate was \$20,000. The City received \$13,730.15 in CDBG PI during 2019; \$2,000.00 in Housing Rehabilitation Revolving Loan Fund and \$11,730.15 in General PI.

CDBG PI is primarily received from housing program loan payments and payoffs and lot clearance/demolition lien payoffs. CDBG PI actually received was not within the City's 25% rule for substantial amendments of the estimated CDBG PI. The City's estimated 2019 HOME PI was \$30,000 and the actual receipts were \$40,672.19. HOME PI is primarily received from affordable housing program loan payments and payoffs. The receipted HOME PI was not within the 25% rule of the estimated HOME PI. The City provided notice to the public in coordination with its Citizen Comment Period on the 2019 CAPER of the deviation of more than 25% from the projected CDBG PI and HOME PI receipts on September 24th Galveston Daily News ad and posted notices on the City's and the City Grants & Housing Department website and City social network pages.

2019 Housing & Community Development Objectives

The 2019 CDBG and HOME Program of Projects met the following 2019 Community Development and Housing Objectives as established by the City's 2019 Consolidated Plan Amended High Priority Needs to primarily benefit Galveston's low-moderate income population.

1. To provide and expand homeownership opportunities for LMI homebuyers;
2. To provide and expand access to affordable housing through rental subsidies for LMI households and assisting in the prevention of homelessness;
3. To provide housing services to support LMI homeownership, TBRA, and other housing activities;
4. To provide and expand the supply of safe, decent, affordable housing through rehabilitation of existing residential property and the development of new residential property for LMI persons;
5. To educate and enforce lead-based paint and other lead hazards rules and regulations;
6. To identify and eliminate barriers to affordable housing and impediments to fair housing;
7. Provide code enforcement and neighborhood revitalization activities to diminish unsafe buildings and lots, blighting influences, and general neighborhood decay in LMI areas;
8. Provide infrastructure enhancement to support neighborhood revitalization and residential development in LMI areas;
9. Promote viable neighborhoods through the installation and improvement of parks and public facilities;
10. Promote the health and well-being of city LMI residents through the provision of public and supportive services;
11. Provide mechanisms to reduce crime and enhance public safety in LMI areas;
12. To facilitate neighborhood, comprehensive, and individual project management, planning, and capacity building activities for LMI areas;
13. Provide economic development opportunities and Section 3 education for LMI persons and businesses; and
14. Assist in the coordination of homeless resources in the community through participation with and reliance on the Continuum of Care Program.

The 2019 projects made significant progress toward meeting the goals and objectives as established in the 2019 Action Plan. The accomplishments are reported in the following sections. The grant-funded activities administered by the Grants and Housing Department met all program requirements and generally provided a positive impact to the low-moderate income neighborhoods and residents. Due to COVID-19, the last 3-months of the 2019 PY was anything but usual. During that time, the City continued projects that were not affected by the pandemic and also planned for projects that would prevent, prepare for, and respond to the Coronavirus not only for the supplemental CDBG-CV but also with the City's annual allocations. Some of the 2019 projects were either delayed or could not be implemented during the stay-at-home order (the last 2 1/2 months of the City's 2019 program year). The City has

facilitated the implementation of the various grant-funded activities in prior program years in a substantial manner. Grant funds are normally distributed in a timely manner and have been in compliance with HUD's CDBG Timeliness requirements and HOME Disbursements, Commitments and CHDO Reservations, Commitments, and Disbursements deadlines. Due to COVID-19, the City was not able to fully implement its projects to meet the CDBG Timeliness during the 2019 PY. The City was over the adjusted draw ratio by 0.04. The projects were able to move forward and make the necessary expenditures over the next 60-days. The City did not meet the 2014 Disbursement deadline on 9-30-19 resulting in a de-obligation of funds. The City had housing rehabilitation projects initially lined up that would have facilitated the funding, but the projects estimates came in over the allowable program cap, and the program could not proceed with them. Due to additional problems with the housing rehabilitation program including escalating costs of construction and building materials and finding contractors to provide affordable bids on the projects, the City adjusted focus to the need for rental assistance and providing a tenant-based rental program. That project is now moving forward and utilizing the funds in a more-timely manner and meeting the high priority need for rental affordability.

The following programs were funded from the 2019 CDBG & HOME Programs:

2019 CDBG Program Projects

Project	Description	Outcomes	2019 Allocations
(Requirement Limit of 15% Cap - \$179,893)			\$ 179,893.00
Public Service Activities			
Parks & Recreation Dept. Children & Youth Program	Provide staffing to implement summer and after-school supervised educational / recreational activities at Menard and Wright Cuney Parks and Recreation Centers for primarily LMI (90%) children and youth ages 5-17	900 children and youth	\$ 150,505.00
Police Dept. Crime Prevention Program	Provide officers for extra-duty patrols and equipment to reduce the levels of criminal activity and assist residents in low-moderate income neighborhoods; work with citizens and neighborhood groups to identify and report criminal activity	900 citizen contacts	\$ 29,388.00
Public Facility & Improvement Activities			\$ 502,416.00
Public Works Dept. 27th Street Sidewalk-Streetscape Improvements	Provide sidewalk and ADA ramps including possible streetscape (curbs, streetlights, and tree plantings) improvements in the street rights-of-way used as existing pedestrian walkways in the LMI area of 27th Street from Broadway to Market; and to assist in safe, accessible routes for pedestrians and enhanced deteriorated streetscape amenities (in coordination with 2018 funding for 27th Street Project)	6 blocks of improvements	\$ 502,416.00
Code Enforcement Activities			\$ 227,639.00
City Marshall- Compliance Division Code Compliance Officers	Provide 4 compliance officers to work in LMI neighborhoods to conduct property inspections and reinspections to enforce local codes and owner notifications and processes for enforcement on non-compliant properties	4,500 inspections and 1,000 reinspections	\$ 197,947.00

City Marshall- Compliance Division Demolition & Lot Clearance/Boardup	Provide contracted lot clearance/boardup on properties with nuisance and safety issues and demolition of dilapidated/unsafe structure in LMI areas	1 Demolition and 90 Lot Clearances / Boardups	\$ 29,692.00
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Affordable Housing Activities **\$ 49,487.00**

Affordable Housing Services	Provide management and oversight for the affordable housing programs including tenant-based rental assistance and other housing related issues including projects funded through the CDBG and HOME Programs	Ensure regulatory compliance	\$ 49,487.00
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Planning & Program Administration Activities **(Requirement Limit of 20% Cap - \$239,858) \$ 239,858.00**

CDBG Program Administration	Provide management of the CDBG and HOME Programs to ensure compliance with all regulatory requirements	Ensure regulatory compliance	\$ 239,858.00
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CDBG TOTAL ALLOCATION **\$1,199,293.00**

CDBG Program Income (Estimated)	Provide Consolidated Plan Eligible Projects such as code enforcement and affordable housing services from PI received primarily from housing rehabilitation loan payments and payoffs and lot clearance, boardup, and demolition lien payoffs	Assist in eligible CDBG projects	\$ 20,000.00
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2019 HOME Program Projects

Project	Description	Outcomes	2019 Allocations
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Affordable Housing Activities **\$ 232,605.00**

Community Housing Development Organization (CHDO) Program	City will decline access to funding to provide a homeownership or rental housing development activity to acquire property and rehabilitate or construct affordable housing to be sold or rented to LMI household (Requirement Mandatory 15% Set-aside \$38,767.50)	No objective	\$ 38,767.50
Grants & Housing Dept. Tenant-Based Rental Program	Provide Tenant-Based Rental Assistance (TBRA) for rental subsidies to assist LMI households with affordable housing costs including rent payments and security deposits	12 LMI households	\$ 150,276.80
Grants & Housing Dept. Homebuyer Assistance Program	Provide downpayment and closing cost to assist LMI households with first-time homeownership	3 LMI households	\$ 43,560.70

HOME Program Administration Activities **(Requirement Limit of 10% Cap - \$25,845) \$ 25,845.00**

HOME Program Administration	Provide management of the HOME Program to ensure compliance with all regulatory requirements	Ensure regulatory compliance	\$ 25,845.00
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HOME TOTAL ALLOCATION **\$ 258,450.00**

HOME Program Income (Estimated)	Provide Consolidated Plan Eligible Projects such as TBRA and homeownership projects from PI received primarily from housing rehabilitation loan payments	Assist in eligible HOME projects	\$ 30,000.00
TOTAL CONSOLIDATED PROGRAMS			\$1,457,743.00

Project Service Areas

The focus of the City’s 2019 Action Plan activities will be as follows. The CDBG Youth Program is open Citywide as a direct benefit activity; due to the nature and locations of the facilities it is concluded that the participants will be primarily LMI persons. The CDBG Crime Prevention and Code Enforcement activities will be in the CDBG Target Area as an LMI area benefit. The CDBG Public Facility and Improvements are both in specific LMI areas within the CDBG Target Area. All of the HOME funds housing activities will be Citywide projects with a direct benefit to LMI households.

The City of Galveston is 56.62% LMI (HUD FY18 LMISD). The population is 49,706 with a racial/ethnic composition of White 45.9%; Hispanic 28.7%; Black 20%; Asian 3.2%, and Other 2.2%. The poverty rate is 22.6%. (2013-17 ACS)

The Citywide LMI areas are primarily in the core city area from 6th-61st St. (East and West) from Harborside, Ave. C and E (North) to Seawall and Ave. S (South) and other Census Tract-Block Groups (CT-BG) west of 61st St. This area is mainly in CT: 7240, 7241, 7242, 7243, 7244, 7245, 7246, 7247, 7248, 7249, 7250, 7251, 7252, 7253, 7254, 7256, 7258, and 7259. The population is 33,650 (72.55% of the City’s total population) with 64.5% LMI. This is also the primary locations for the minority concentrations of 61.01%.

The CDBG Target Area is primarily in the area of 6th-61st St. (East and West) from Harborside, Ave. C and E (North) to Seawall and Ave. S (South) and LMI census tract-block groups west of 61st St. The LMI areas are mostly in CT-BG: 7240-2, 7241, 7243, 7244, 7245, 7246, 7247, 7248, 7249, 7250, 7251, 7252, 7253, 7254, and 7258-1 & 2. This area is also the primary locations for the minority concentrations of 64.13%. The population is 27,840 with 61.56% LMI. The following are the primary neighborhoods in this area:

- Old Central/Carver Park Neighborhood - Boundaries 26th-33rd St. from Mechanic-Ave. M, 33rd-41st St. from Church-Ave. M, 41st-45th St. from Postoffice-Ave. M, 45th-53rd St. from Postoffice-Ave. L, and 53rd-54th St. from Postoffice-Broadway
- San Jacinto Neighborhood - Boundaries 6th-23rd St. from Broadway-Seawall Blvd
- Kempner Park Neighborhood - Boundaries 23rd-26th St. from Broadway-Seawall, 26th-30th St. from Ave. M-Seawall, and 30th-35th St. from Ave. M-S
- Lasker Park/Bayou Shore Neighborhood - Boundaries 35th-45th St. from Ave. M-S, 45th-53rd St. from Ave. L-S, and 53rd-61st St. from Broadway-Ave. S and Stewart Rd.
- East End Neighborhood - Boundaries 6th-19th Street from Harborside-Broadway
- Hollywood Heights Neighborhood – Boundaries 61st St.-73rd St. from Ave. P 1/2 to Stewart Rd./Jones Dr.

There were 2 targeted LMI areas for the Sidewalk/Streetscape Improvement Project with project sites primarily in the Old Central Neighborhood and Parks Improvements Project with sites in the Old Central, Carver Park, San Jacinto, and Kempner Park as follows:

- Sidewalk/Streetscape Improvements - project site is 27th Street-Broadway to Market located in CT's 7240-2, 7246-1, and 7245. This area has a population of 1,395 with an LMI percentage of 55.91% and a minority concentration of 49.67%.
- Parks Improvements - projects site is Wright-Cuney Park and Recreation Center at 718-41st Street, Menard Park at 2222-28th Street, San Jacinto Park at 19th Street & Avenue K, and Gus Allen Park at 2718 Church Street located in CT's 7240-2, 724101-1, 724101-2, 7243-4, 7244-1, 7244-2, 7244-3, 7244-4, 7245-1, 7246-1, 7246-2, 7248-1, and 7248-2 with a population of 9,080 and 67.84% LMI and a minority concentration of 62.06%.

The areas that have been identified in the geographic distribution for the 2019 projects meet the needs and assessments in the CDBG Target Area as identified in the Consolidated Plan.

The following project was conducted on a Citywide basis for direct services to principally low-moderate income residents, LMC national objective benefit; due to the nature and locations of the program facilities it was concluded that the activity's clientele would be primarily low-moderate income persons:

- City Parks & Recreation Department – Youth Recreation Program
 - Wright Cuney Park & recreation center, 41st St. & Ave. H (Ball)
 - Situated 3 blocks north of Broadway at 41st & Ball would service its location CT 7246 77.9% LMI and neighboring CT areas of CT 7240 73.41% LMI, 7251 69.7% LMI, and 7252 87.39% LMI
 - Menard Park & recreation center, 27th St. & Seawall
 - Situated at 28th and Seawall Blvd. would service its location CT 7241 64.5% LMI and neighboring CT areas of 7244 66.6% LMI, 7247 64.51% LMI, 7248 50.87% LMI, 7249 62.53% LMI, 7250 52.42% LMI, and 7254 54.63% LMI
 - Based on the 2019 CPD Mapping, the following minority concentrations comprise the service areas of this project:
 - Wright Cuney Park – Area is 69.79% minority population
 - Menard Park – Area is 64.34% minority population

The following projects were conducted on a Citywide basis for direct services to low-moderate income households:

- City Grants & Housing Department – HOME Tenant-Based Rental Program
- City Grants & Housing Department – HOME Homebuyer Assistance Program

The following projects were conducted within the CDBG Target Area for low-moderate income area benefits, LMA national objective:

- City Compliance Division – CDBG Code Enforcement Compliance Officers
- City Compliance Division – CDBG Demolition/Lot Clearance
- City Police Department – CDBG Crime Prevention Program

The following projects were conducted within the CDBG Target Area in specific low-moderate income

area section, LMA national objective:

- City Public Works Department – CDBG 27th St. Sidewalk/Streetscape Improvement Project
- City Park & Recreation Department – CDBG Reallocation Parks Improvements Project

The following table identifies the LMI Census Tracts and the Minority Concentrations:

LOW-MODERATE INCOME AREA AND
MINORITY CONCENTRATIONS

CENSUS TRACT	LMI %	MINORITY %
7240002	55.93%	52.58%
724101	62.44%	49.87%
724300	57.60%	55.42%
724400	66.60%	55.16%
724500	68.07%	49.48%
724600	66.19%	89.78%
724700	58.05%	81.97%
724800	67.46%	52.58%
724900	59.73%	52.58%
725000	61.28%	63.56%
725100	60.71%	74.54%
725200	72.30%	88.18%
725300	57.20%	58.08%
725400	54.44%	70.74%
7258001&2	60.78%	53.71%

*HUD Maps
FY 2018 LMISD*

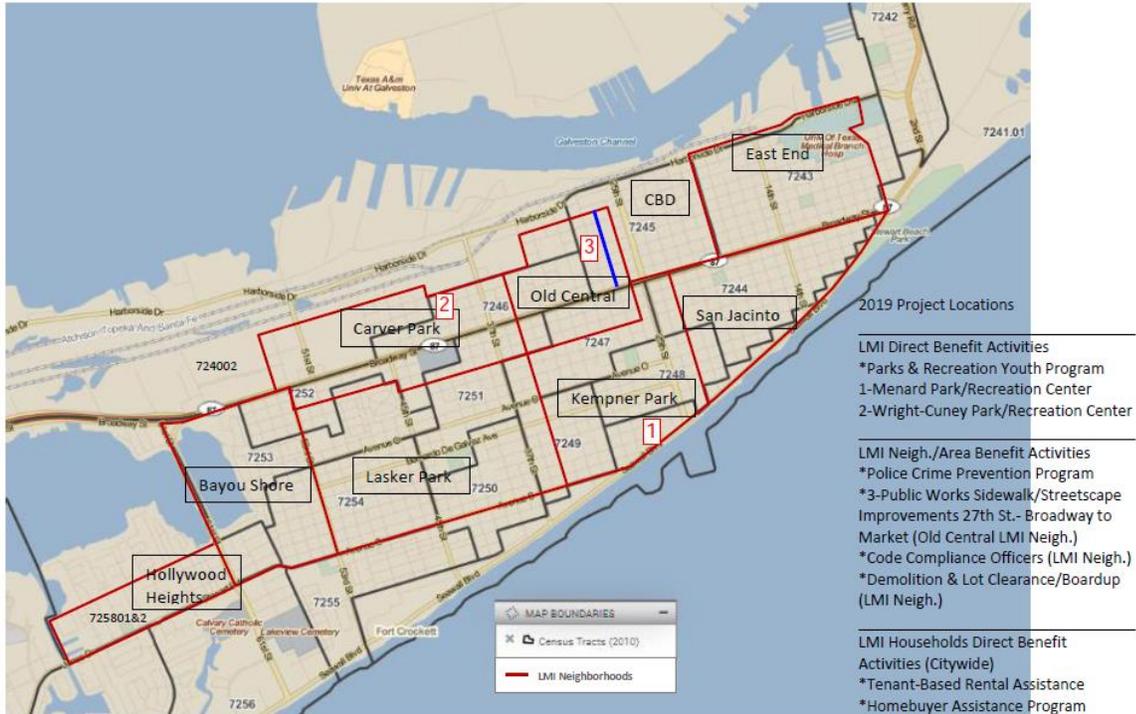
Maps

Maps of Projects and LMI Neighborhoods/Areas with Census Tracts, LMI by Percentages Concentration, and Race/Ethnicity Concentration follows. The City's LMI areas are also the areas of the highest minority concentrations and high poverty rates as outlined in the following maps.

2019 Project Maps with LMI Census Tracts and LMI Neighborhoods

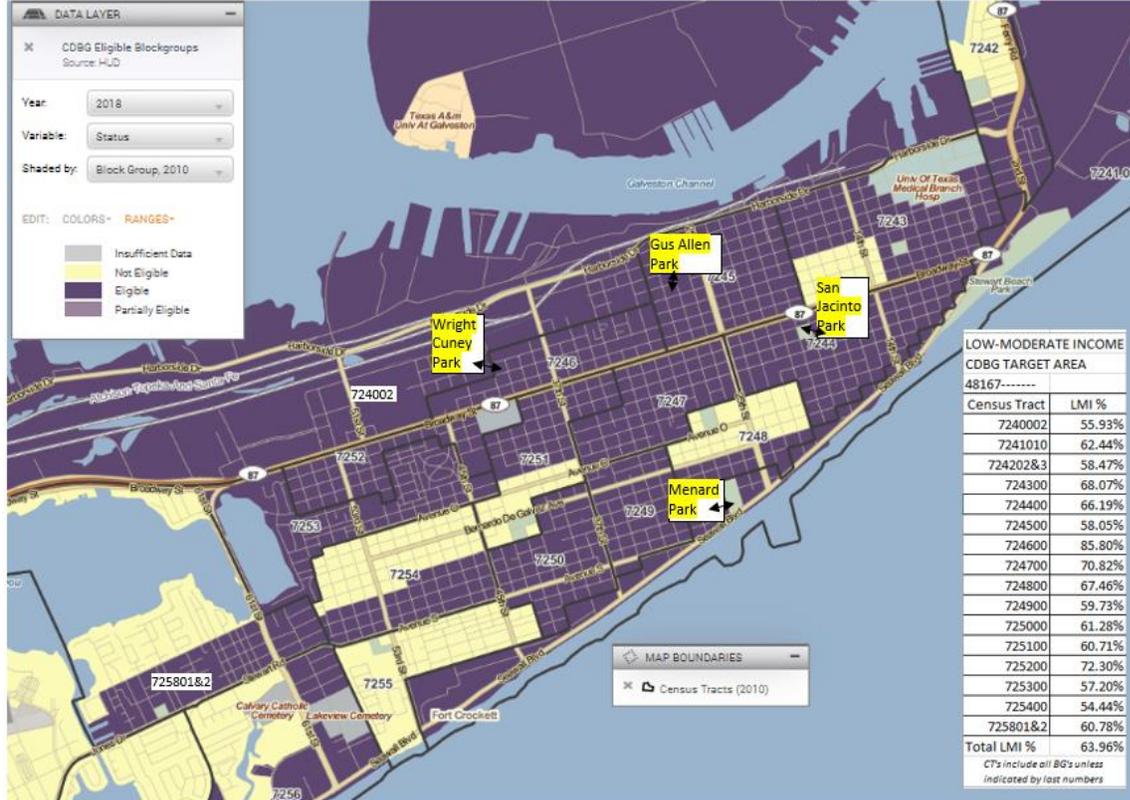
2019 Consolidated Plan Target Area Neighborhoods

2019 CDBG and HOME Projects



Galveston-CDBG Target Area Map

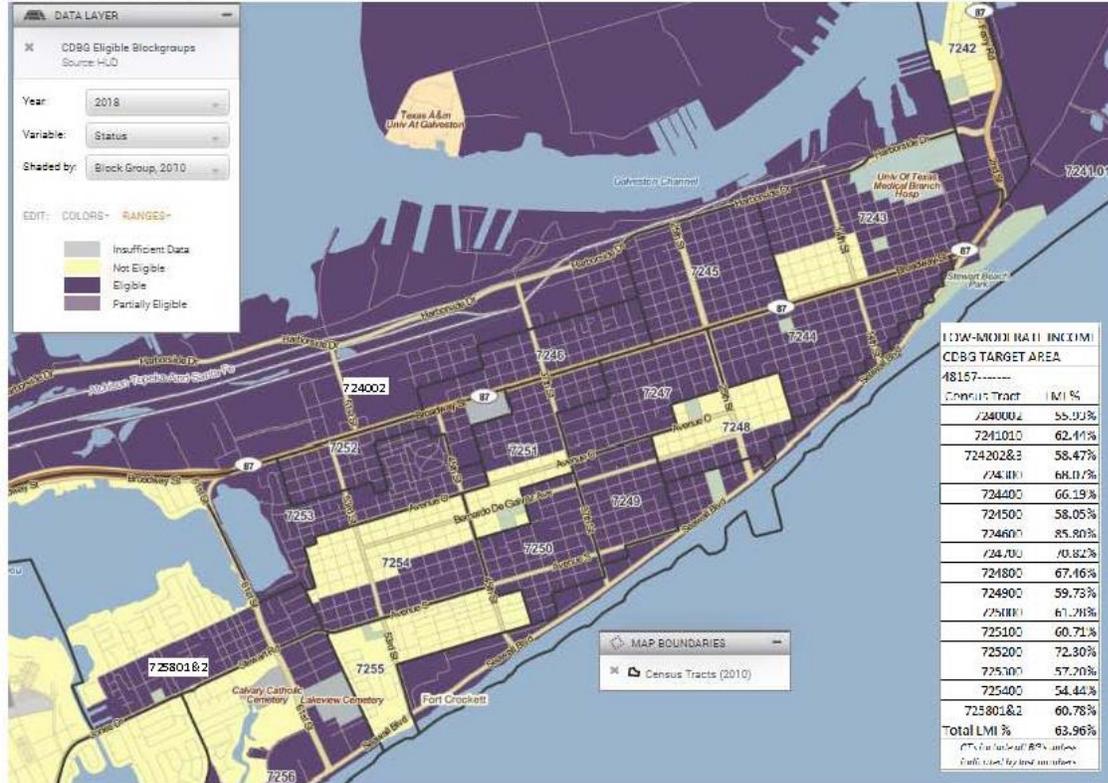
2019 CDBG/Reallocation - Parks Improvements Sites



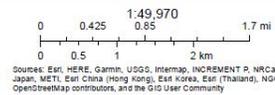
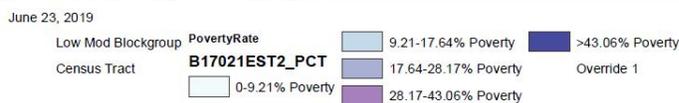
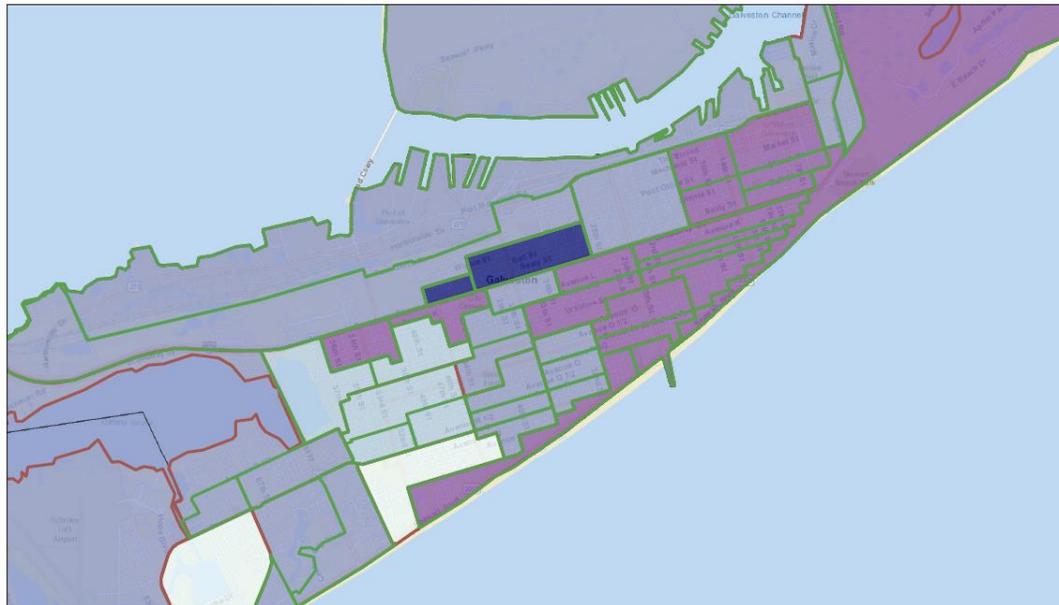
The following maps shows the LMI areas by Census Tract-Block Group and the LMI concentrations of very low, low, and moderate-income levels of the LMI neighborhoods reflected in the project map.

CDBG LMI Target Area Census Tracts and Poverty Rate Maps

Galveston-CDBG Target Area



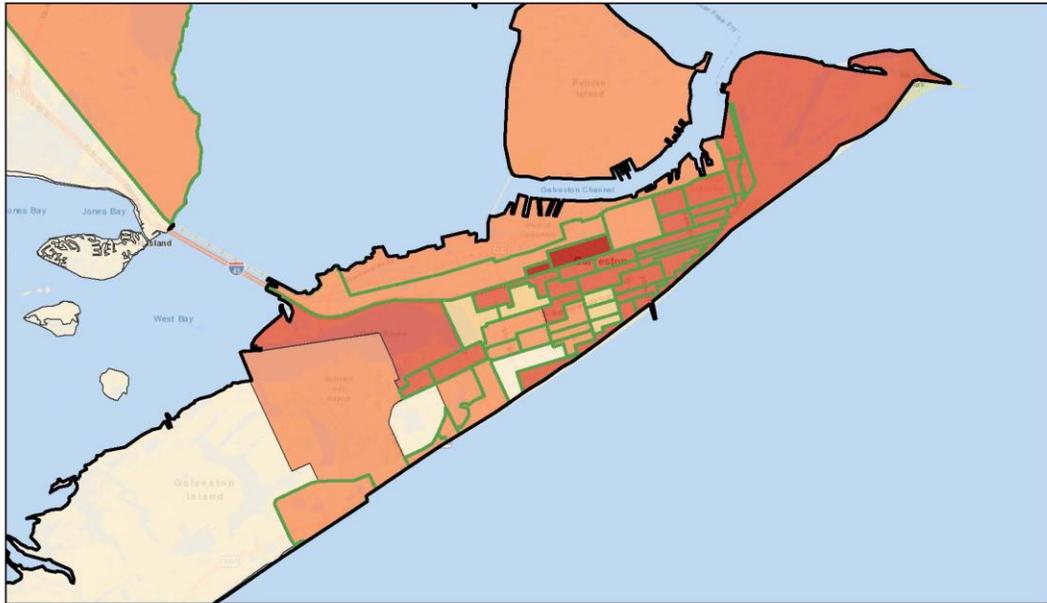
CPD Maps - CDBG Target Area - Poverty Rate



CDBG Target Area Poverty Rate

LMI Below 30% Concentration

CPD Maps - Galveston LMI Areas Extremely Low Income Households



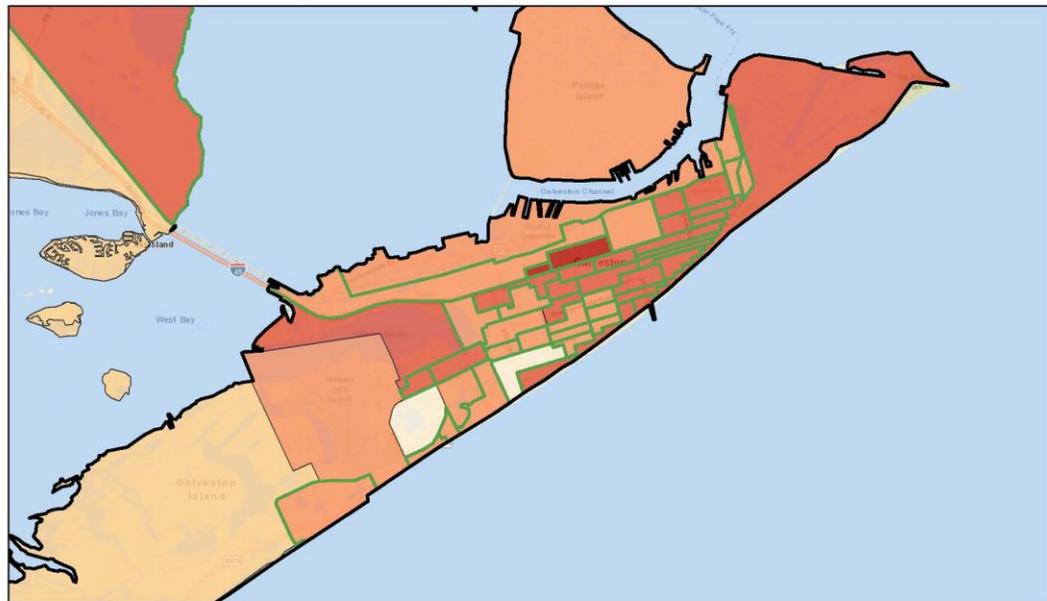
April 29, 2019



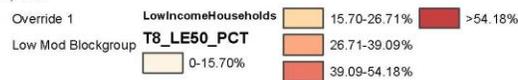
0 0.75 1.5 2.5 3 mi
0 1.25 2.5 5 km
Sources: Esri, HERE, Garmin, USGS, Intermap, INCREMENT P, NRCan, Esri Japan, METI, Esri China (Hong Kong), Esri Korea, Esri (Thailand), NGCC, (c) OpenStreetMap contributors, and the GIS User Community

LMI 30-50% Concentration

CPD Maps - Galveston LMI Areas Low Income Households



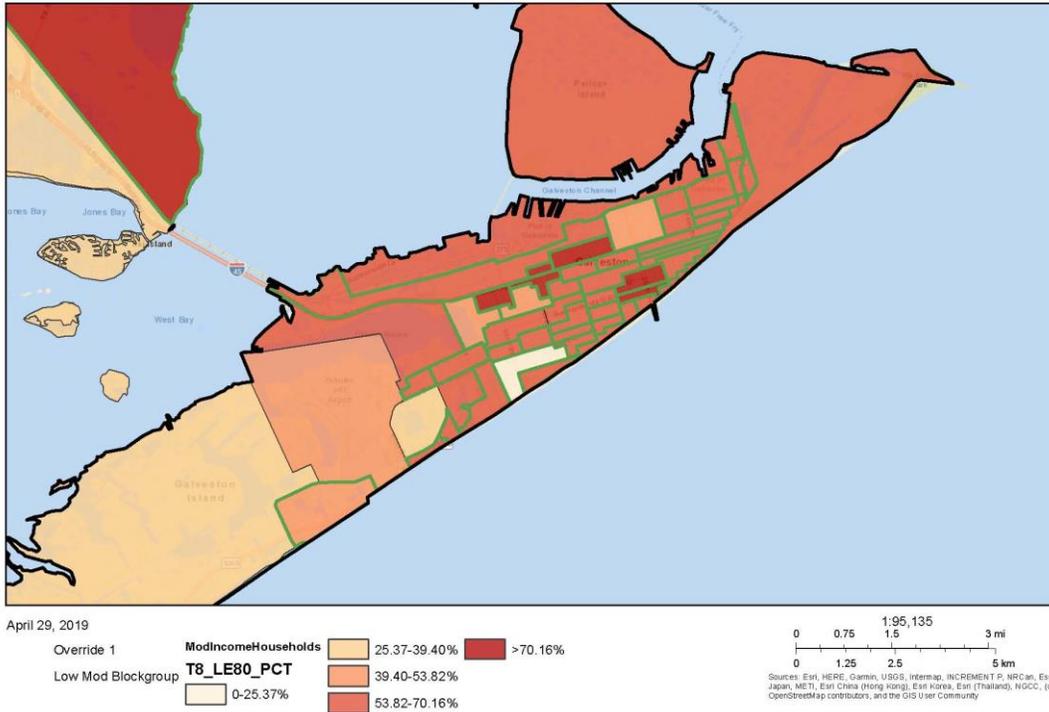
April 29, 2019



0 0.75 1.5 2.5 3 mi
0 1.25 2.5 5 km
Sources: Esri, HERE, Garmin, USGS, Intermap, INCREMENT P, NRCan, Esri Japan, METI, Esri China (Hong Kong), Esri Korea, Esri (Thailand), NGCC, (c) OpenStreetMap contributors, and the GIS User Community

LMI 50-80% Concentration

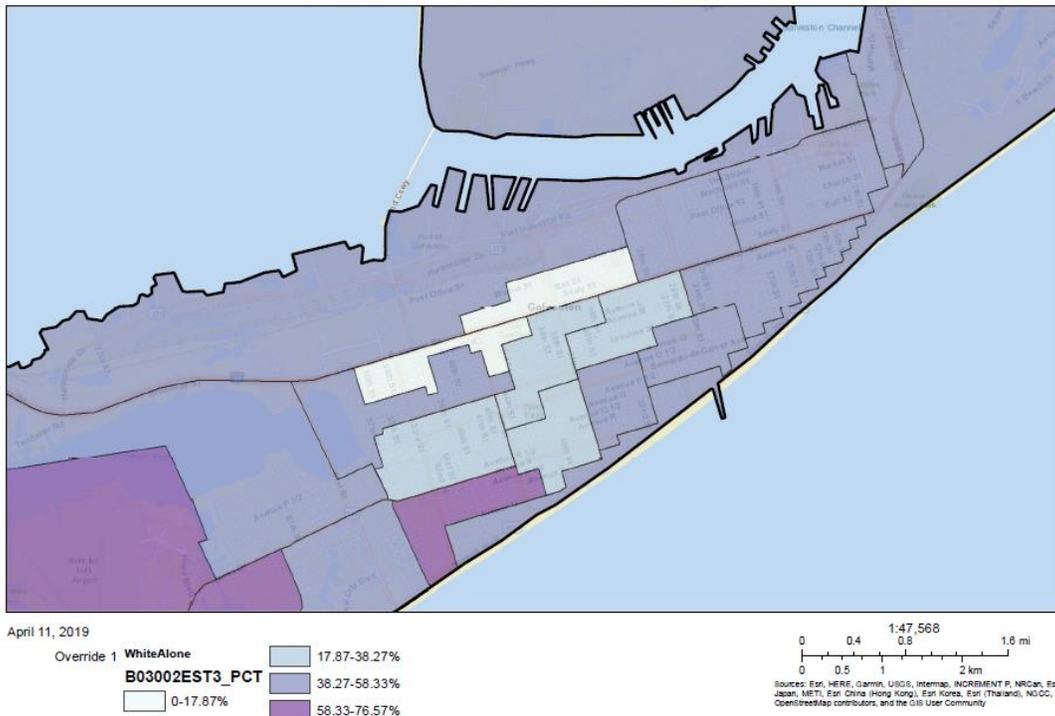
CPD Maps - Galveston LMI Areas Moderate Income Households



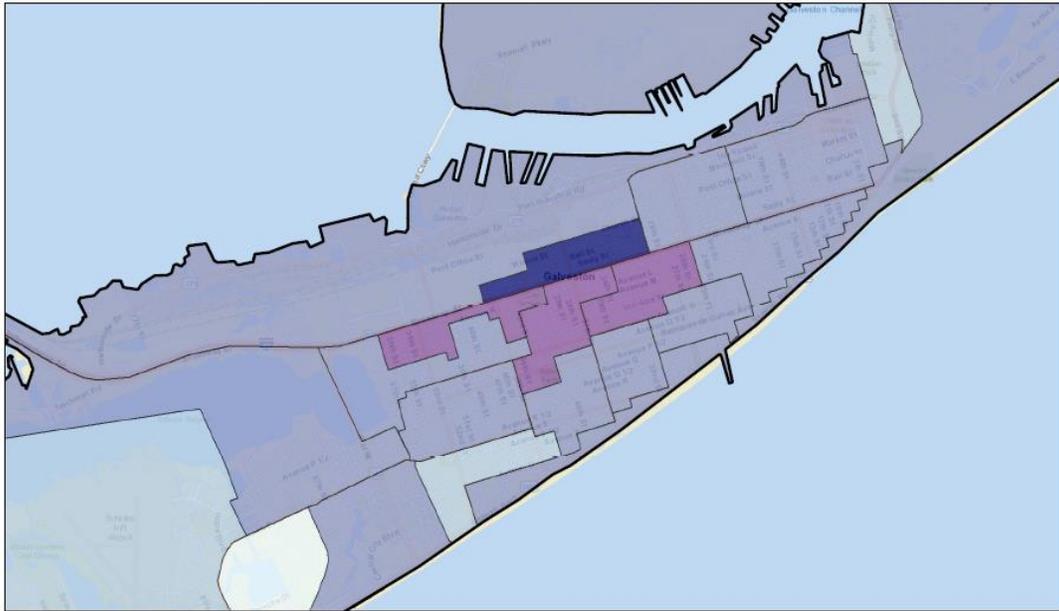
The following maps show the race-ethnicity concentrations of the LMI neighborhoods reflected in the project map.

Race-Ethnicity White Alone Concentration Map

CPD Maps - White Non-Hispanic Households



Race-Ethnicity Black Alone Concentration Map
 CPD Maps - Black or African American Non-Hispanic Households



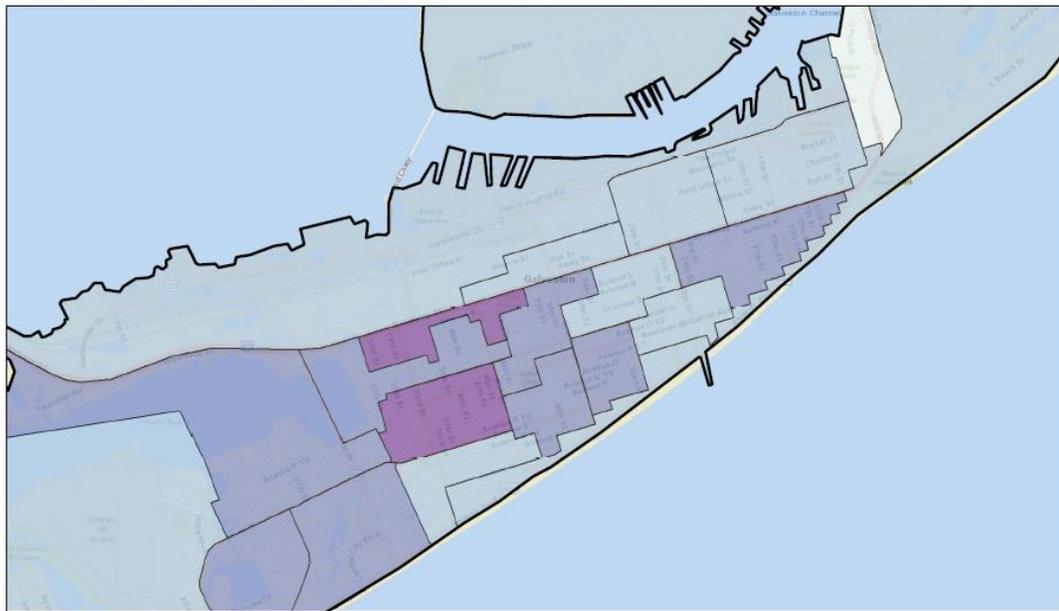
April 11, 2019

Override 1 **BlackAfricanAmericanAlone**
B03002EST4_PCT

	4.89-13.33%		>53.08%
	13.33-27.82%		
	0-4.89%		27.82-53.08%

1:49,970
 0 0.425 0.85 1.7 mi
 0 0.5 1 2 km
Sources: Esri, HERE, Garmin, USGS, Intermap, INCREMENT P, NRCan, Esri Japan, METI, Esri China (Hong Kong), Esri Korea, Esri (Thailand), NGCC, © OpenStreetMap contributors, and the GIS User Community

Race-Ethnicity Hispanic Concentration Map
 CPD Maps - Hispanic Households



April 11, 2019

Override 1 **HispanicOrigin**
B03002EST12_PCT

	13.22-28.18%
	28.18-47.80%
	0-13.22%
	47.80-71.50%

1:49,970
 0 0.425 0.85 1.7 mi
 0 0.5 1 2 km
Sources: Esri, HERE, Garmin, USGS, Intermap, INCREMENT P, NRCan, Esri Japan, METI, Esri China (Hong Kong), Esri Korea, Esri (Thailand), NGCC, © OpenStreetMap contributors, and the GIS User Community

Financial Impact of the CDBG and HOME Program

The following contracts were awarded in the 2019 grant year.

Total CDBG & HOME Contracts	17
Total Amount of Contracts	\$742,704.95
Total Minority/Woman Business Enterprise Contracts	10/\$627,315.13
Total Section 3 (local LMI resident/business) Contracts	3/\$3,850.00

Through the CDBG and HOME Programs, the public service, public facility and improvements, code enforcement and program administration activities provided funds for 56 staff members. There were 14 Section 3 (local LMI employees) hired through these activities. The race/ethnicity of the employees was Asian-2 Black-23, Hispanic-7, White-23 and Black & White-1.

During the 2019 Program Year, a total of \$1,259,904.41 in CDBG funding was expended to address the City of Galveston's goals and objectives in meeting the CDBG Program primary purpose of providing decent housing and suitable living environment and expanding economic opportunities. There was a total of \$60,748.16 in HOME funds utilized to accomplish the City's goals and objectives and meet the primary purpose of the HOME Program of expanding the supply of decent, safe, sanitary affordable housing for very low-income persons.

2019 Program Year Project Accomplishments

The following accomplishments reflect the impact of programs to the community from the 2019 CDBG and HOME Program.

Affordable Housing Programs

The City's affordable housing program utilizes the Tenant-Based Rental Assistance Program and Homebuyer Assistance Program along with the Affordable Housing Services to meet the housing priorities as outlined in the following section. All of the affordable housing activities implemented in 2019 were listed as HIGH priorities in the 2019 5-year Consolidated Plan Amended.

The following priorities and specific objectives were addressed during the 2019 Program Year.

Housing High Priority - To provide and expand access to affordable housing through rental subsidies for LMI households and assisting in the prevention of homelessness

- City Grants and Housing Dept. Tenant-Based Rental Program – 2019 HOME allocation of \$150,376.80 and a reallocation of HOME prior year funds of \$674,524.22. Provide Tenant-Based Rental Assistance (TBRA) for rental subsidies to assist 12 LMI households with affordable housing costs including rent payments and security deposits. Applicants were added to a waitlist by submitting a pre-application and a referral letter from a local social service non-profit; applicants submitted a documentation of homelessness or special needs to identify any preferences for the program. Applicants were selected from the waitlist by preferences of homelessness and special needs and then Galveston LMI residents. Applicants were processed on a first-come/first-serve basis upon the submittal of a completed application.

- Accomplishment: Expended HOME funds of \$28,015.58 from TBRA commitments of \$130,533.64. Staff developed and implemented the TBRA Program to assist LMI Galveston rental applicants with affordable rental housing and coordinated with local non-profit service providers to identify residents in need of assistance. Due to the COVID-19 virus, the program was delayed due to stay-at-home and social distancing orders. The TBRA Program funded 13 LMI households with 30 HH members. The completed households were 3 White with 6 members, 8 Black with 21 members, 1 Multi-Race with 1 member, and 1 Hispanic with 2 members with 13 0-30% LMI. There were 3 homeless households and 11 special needs households with 1 elderly, 8 disability, 3 domestic violence, and 1 HIV/AIDS. The balance of funds is HOME \$796,885.44. There is a balance of HOME PI of \$289,028.10. The City utilized the HOME Program waivers issued for the COVID-19 pandemic to amend the TBRA description to allow for the use of the remaining balance also for short-term Tenant-Based Rental Assistance as needed. Staff will develop and implement the ST-TBRA program in the next reporting period.
- The City approved the 2019 HOME CHDO set-aside funds of \$38,767.50. The City, at this time, will not access the funding due to lack of interested qualified CHDO's responding to request for proposals to provide a homeownership (or rental conversion) housing development activity to acquire property and rehabilitate or construct affordable housing to be sold (or rented) to LMI households. There was prior years' CHDO balance of \$162,882.00
 - Accomplishment: The City has re-evaluated its CHDO projects, and due to the lack of responsive CHDO's available to implement projects the City will not access the CHDO funding. The City utilized the HOME Program waivers issued for the COVID-19 pandemic to reallocate the CHDO funding of \$115,488.50 from 2017, 2018 and 2019 PY's to short-term Tenant-Based Rental Assistance. Staff will develop and implement the ST-TBRA program in the next reporting period.

Housing High Priority - To provide and expand homeownership opportunities for low- and moderate-income homebuyers

- The City Grants and Housing Dept. Homebuyer Assistance Program (HAP) with \$43,560.70 in HOME funds offers downpayment and closing cost assistance up to \$14,500 to eligible low-moderate income homeowners. It is anticipated that the HAP will aid 3 low-moderate income families or individuals. As homebuyers submit applications, these are processed to determine eligibility and approval based on selected property inspection, cost, and underwriting.
 - Accomplishment: Expended \$4,450.92. During the program year, the City Grants and Housing Department completed 1 homebuyer assistance; applicant household was White with 3 members at 60% LMI. Staff determined 2 LMI applicants as income eligible, but they were unable to complete the purchase of a home. Staff responded to 96 inquiries for assistance for the HAP, but these did not submit an application. The HAP has a balance of \$39,109.78 to be expended in the next reporting period.

Housing High Priority - To provide housing services to support LMI homeownership, TBRA, and other housing activities; To educate and enforce lead-based paint and other lead hazards rules and regulations; and To identify and eliminate barriers to affordable housing and impediments to fair housing

- The City Grants & Housing Department Housing Services/Administration - using \$49,487.00 in CDBG and \$20,000 in CDBG PI will provide management and oversight for the affordable housing programs including tenant-based rental assistance homebuyer assistance, and other housing related issues including projects funded through the CDBG and HOME Programs to ensure regulatory compliance.

- The City of Galveston will enforce its Lead-Based Paint Ordinance. The ordinance is designed to reduce the hazards of Lead-Based Paint exposure through proper interim controls, abatement and removal techniques. The City will continue to increase public awareness of Lead-Based Paint hazards through its affordable housing programs implementation. The City will enforce LBP hazards on each affordable housing project that it undertakes and performs visual inspections for LBP and requires stabilization of any deteriorated paint prior to providing homebuyer and TBRA assistance as regulated.
- City will continue to review policies to ensure that no new ordinances are passed that will negatively impact only affordable or fair housing or that changes in the economy and development practices do not render existing policies as adversely affecting fair and affordable housing choice. The City will continue to educate the consumers on the fair housing law and avenues for filing complaints. The City will receive fair housing complaints and forward them to the Houston HUD office. The City of Galveston periodically publishes the HUD Fair Housing toll-free hotline number and public service announcements in the general-circulation newspaper. Staff will continue to complete actions to address impediments to fair housing choice as identified in the 2019 AI. The Grants & Housing Department also posts Fair Housing and contact information on its City webpage. The City has participated on a regional collaboration for the development and completion of a 2019 Analysis of Impediments for the City.
 - Accomplishment: Expended \$50,557.08 for housing services to implement the TBRA, HAP, and other housing related issues including projects funded through the CDBG and HOME Programs to ensure regulatory compliance and building standards.
 - The City takes all necessary actions to reduce lead-based paint hazards in housing units receiving federal assistance. Staff completed 13 TBRA inspections and 1 HAP inspection and enforced the LBP hazards as regulated.
 - The City is following its 2019 AI and Fair Housing Plan as submitted to HUD for the 2019 program year. The City of Galveston participated in a collaborative agreement with Harris County, City of Pasadena, City of Missouri City, Harris County Housing Authority, and Galveston Housing Authority in the development and completion of a Regional Assessment of Fair Housing (AFH). The AI covers the Program Years 2019-2023.

The City adopted the Land Development Regulation (LDR) to provide guidance and standards for the orderly development and redevelopment of land and associated public infrastructure, facilities, and amenities. This included a revision of all previous relevant planning activities and documents to assess and correct deficiencies within planning codes and regulations into a coordinated land use management system. The LDR continues to be reviewed to ensure that no new ordinances were passed that negatively impact affordable or fair housing or changes in the economy and development practices did not render existing policies as adversely affecting fair and affordable housing choice. As the LDR is implemented in the enforcement of the City's ordinances, amendments are made to ensure consistency and equal enforcement.

City staff regularly attends Fair Housing Training sponsored by HUD. The City promotes Fair Housing through the distribution of education materials and posting posters in City offices and public buildings. The City has translators available to assist limited English Proficient applicants who apply for housing and housing related services and for public meetings when needed.

The City allocates HOME funds to the Tenant-Based Rental Assistance Program to help alleviate the housing difficulties encountered by low- to moderate-income residents, homeless persons and persons with disabilities and other special needs. The City has provided rental assistance to

thirteen (13) low-income households during the 2019 PY.

The City allocated HOME funds to the Homebuyer Assistance Program to help alleviate the housing difficulties encountered by low- to moderate-income residents. The City provided one (1) low-moderate income first-time homebuyer with downpayment and closing cost during the 2019 PY

The City and CHDO past projects continue to rent/lease to own six (6) affordable housing properties to low-moderate income renter households.

Due to the pandemic, the City was not able to plan or attend any Fair Housing activities. City Council proclaimed April as Fair Housing Month with a Proclamation acknowledging the 52nd Anniversary of the Fair Housing Act.

The City continued to educate consumers on fair housing law and filing complaints and posted the HUD Fair Housing information and toll-free number on the City's webpage and posters in City buildings. Staff assisted 2 households with fair housing information and 1 fair housing complaint was received and assisted household to file an online complaint.

On February 13, 2020, Grants and Housing staff participated in a NAACP Meeting. Grants and Housing staff spoke about Fair Housing rights, reasonable accommodations and enforcement of Fair Housing. A total of 40 people was in attendance.

The City updated the Fair Housing section of the Charter for the City of Galveston. The Fair Housing section enforces the Fair Housing Act to state that it shall be unlawful to discriminate against the protected classes in the right to fair housing.

The City conducts mandatory equal employment training for all City staff annually. The training expounds on matters relating to laws enforced by the EEOC and cross-cultural communications in the workplace.

Outcome Measure: the CDBG and HOME Housing Program will provide the following performance measures:

- Proposed: Affordability by providing affordable housing services and administration and decent affordable housing to 12 LMI TBRA units and 3 LMI HAP units
- Actual: The affordable housing program provided affordability through the housing services and administration and decent affordable housing to 13 LMI TBRA units and 1 LMI HAP unit

There are 6 rental properties under the HOME Program affordable housing projects from previous years in the City's housing inventory; 1 of the projects is maintained by the City, 3 are under the Galveston Historical Foundation (GHF) CHDO projects, and 2 are under the Houston Area Urban Community Development Corp. (HAUCDC) CHDO projects. During the 2019 reporting period, 6 of the properties provided affordable housing to LMI renters as follows: 3 White, 2 Black, and 1 Hispanic with 1 at 0-30% LMI, 2 at 30-50% LMI, and 3 at 50-60% LMI.

Community Development Programs

The City of Galveston implemented the following activities with its 2019 Program Year funding and prior-year balance of funds to meet the non-housing community development needs eligible for assistance by CDBG eligibility category. All of the activities implemented in 2019 were listed as HIGH priorities in the 2019 5-year Consolidated Plan Amended.

Public Services

Community Development High Priority - Promote the health and well-being of city low-moderate income residents through the provision of public and supportive services

- City Parks & Recreation Dept. Children and Youth Program – with \$150,505.00 in CDBG will provide staffing to implement summer and after-school supervised educational/recreational activities at Menard and Wright-Cuney Parks and Recreation Centers for primarily LMI (90%) 900 children and youth ages 5-17; programs are located in low-moderate income neighborhoods and available to young people on a citywide basis. Due to the nature and locations of the program and facilities as a free summer and after-school educational and recreational activities for children and youth in LMI areas and the total LMI population, it is concluded that the activity's clientele will primarily be low-moderate income persons to meet the objective for new services for LMI persons. This is a short term 1-yr. objective.
- The Parks & Recreation Dept. Children & Youth Program will utilize \$51,035.62 prior-year CDBG funds during the 2019 program year to implement the recreational and educational summer and after-school activities.
 - Accomplishment: The Parks & Recreation Dept. expended \$124,675.94 and provided 33 staff members for implementation of summer and after-school programs in low-moderate income areas to 1,249 primarily LMI (94.1%) young people ages 5-17. Due to COVID-19, the program was closed in mid-March through the end of the PY. The programs were conducted at the Menard Park and Recreation Center and Wright Cuney Park and Recreation Center; both located in LMI areas and with programs offered to residents on a Citywide basis, the City is 56.62% LMI. There were 19,412 continuing daily units of service to the young people throughout the year; 10,941 at Wright Cuney and 8,471 at Menard. The race/ethnicity was 446 White, 687 Black, 12 Asian, and 104 Other with 339 Hispanic; there were 46 disabled children/youth served. Staff consisted of 14 Section 3 LMI employees with 6 White, 21 Black, 4 Hispanic, 1 Asian, and 1 Black & White. Programs included supervised educational / recreational activities such as tennis, karate, weights, open gym, arts & crafts, computer labs, homework labs, and sports. This project is complete; balance of \$76,864.68 will be used to assist project in next period.

Community Development High Priority - Provide mechanisms to reduce crime and enhance public safety in LMI areas

- City Police Dept. Crime Prevention Program – With CDBG funds of \$29,388.00 provide officers for extra-duty patrols and equipment to reduce the levels of criminal activity and assist residents in low-moderate income neighborhoods; work with citizens and neighborhood groups to identify and report criminal activity. Police will contact 900 citizens to meet the objective for new services for LMI persons. This is a short term 1-yr. objective.
 - Accomplishment: Police Dept. expended \$5,451.16 and provided 728 citizen contacts through extra-duty patrols in LMI areas. Officers attended 7 community meetings to work with citizens in LMI neighborhoods. There were 78 violator contacts, 40 arrests, and 9 citations. Due to COVID-19 the project was suspended in mid-March. This project is complete and the balance of \$18,929.92 will be reallocated next reporting period.

Outcome Measure – the Public Services will provide the following performance measures:

- Availability/Accessibility by providing new services to the youth education/recreation assistance 900 people of which an estimated 90% will be low-moderate income and sustainability by providing crime prevention assistance to 900 citizen contacts in LMI areas for the purpose of creating a more suitable living environment
- Actual: The youth education/recreation activities assisted in the availability/accessibility to public services to 1,249 primarily LMI (94.1%) residents and crime prevention to 728 citizen contacts in LMI areas with sustainability of public services by creating a more suitable living environment.

Public Facilities & Improvements

Community Development High Priority - Provide infrastructure enhancement to support neighborhood revitalization and new residential development in low-moderate income areas

- City Public Works Dept. Sidewalk/Streetscape Improvements Project – with CDBG 2019 funds of \$502,416.00 and prior year funds of \$279,007.64 provide sidewalk and ADA ramps including possible streetscape (curbs, streetlights, and tree plantings) improvements in the street rights-of-way used as existing pedestrian walkways in the LMI area of 27th Street from Broadway to Market to assist in safe, accessible routes for pedestrians and enhanced deteriorated streetscape amenities to meet the objective to improve the quality and increase the quantity of public improvements for lower income persons for 1,395 population with 64.3% LMI. This is a short term 1-yr. objective
 - Accomplishment: The Public Works Dept. expended \$7,018.51 for the City’s Engineering Division to complete the development of plans and specifications for the project. The work was performed by 3 City staff with a race/ethnicity of 1 White and 2 Hispanic. The project was bid in January 2020 and bid contractor, Lucas Construction, approved by City Council in February 2020. A Notice to Proceed was issued in May 2020 and the project will begin and be completed next reporting period. The project was delayed by the COVID-19 virus. The balance of \$774,405.13 will be used in the next period.

Community Development High Priority - Promote viable neighborhoods through the installation and improvement of parks and public facilities

- City Parks and Recreation Dept. Parks Improvements Project – with a reallocation of 2014-2018 CDBG funding of \$1,164,843.59 provide enhancements to Wright-Cuney Park and Recreation Center at 718-41st Street, Menard Park at 2222-28th Street, San Jacinto Park at 19th Street & Avenue K, and Gus Allen Park at 2718 Church Street including: playground equipment replacement, park amenities and landscaping additions, new fencing for dog park area, basketball dome and court renovations, and recreation center interior renovations. The project is estimated to serve an estimated 9,080 population area with 67.84% LMI to meet the objective to improve the quality and increase the quantity of public improvements for lower income persons. This is a short-term 1-year objective.
 - Accomplishment: The Parks & Recreation Dept. expended \$690,040.12 to complete the following: Wright Cuney Park and Recreation Center replacement of gym floor 7,716 sq. ft., basketball dome and court renovations, recreation center interior paint project, upgrade 12 restroom fixtures, and replace playground equipment; San Jacinto Park replace playground equipment; Menard Park installation of handicap accessible playground equipment; and Gus Allen Park install fencing and amenities for dog park area, install landscaping trees, and install park benches and tables. The parks are located in LMI areas with an estimated 9,080 population area with 67.84% LMI.

Outcome Measure – The Public Facility & Improvements will provide the following performance measure:

- Sustainability of a more suitable living environment by providing public facilities and infrastructure improvements for sidewalk and streetscape improvements to a City low-moderate income area for the population of 1,395 with 64.3% LMI and parks improvements to a low-moderate income area with a population of 9,080 with 67.84% LMI
- Actual: Sustainability of a more suitable living environment by providing engineering for the project, bid and award of contract and issuing Notice to Proceed for sidewalk streetscape to a City LMI area benefit for the population of 1,395 with 64.3% LMI and completion of 59% of parks improvements of public facilities and infrastructure improvements to an LMI area with an estimated 9,080 population with 67.84% LMI

Code Enforcement

Community Development High Priority - Provide code enforcement and neighborhood revitalization activities to diminish unsafe buildings and lots, blighting influences, and general neighborhood decay in low-moderate income areas

- City Marshal Compliance Division Code Enforcement – with CDBG funding of \$197,947.00 provide 4 Code Compliance Officers to perform inspections and re-inspections and enforce housing, zoning, and environmental codes in low-moderate income neighborhoods in deteriorating or deteriorated areas. Approximately 4,500 property inspections will be conducted with 1,000 re-inspections. Meet the objective to improve the services in LMI areas for approximately 27,840 population with 64.37% LMI. This is a short-term 1-year objective.
- City Marshal Compliance Division Code Enforcement with CDBG prior year funding of \$34,276.69 provide assistance with the 2019 project.
 - Accomplishment: The City Compliance Division expended \$179,443.70 and provided 4 compliance officers working in the LMI neighborhoods. The officers provided housing, zoning, and environmental code inspections on 6,049 properties resulting in 4,466 code violations issued. There were 1,293 properties re-inspected to ensure violations were abated. There is a balance of \$52,779.99 that will assist with the project in the next period.
- City Marshal Compliance Division Demolition & Lot Clearance /Boardup - with CDBG funding of \$29,692.00 will provide through contracted services for nuisance and substandard properties 1 demolition of dilapidated unsafe structure and 90 lot clearances and boardups of properties that are unsafe or overgrown and strewn with debris that could lead to the investment of vermin and adverse environmental conditions. Meet the objective to improve the services in LMI areas for approximately 27,840 population with 64.37% LMI. This is a short-term 1-year objective.
 - Accomplishment: The Compliance Division will complete this project next reporting period. There are 3 demolitions that were approved and issued a notice to proceed.
- City Marshal Compliance Division Demolition & Lot Clearance /Boardup – with prior year CDBG funding of \$21,027.00 will provide contracted services for nuisance and substandard properties for 1 demolition of unsafe structure and 59 lot clearance/boardups of properties that are unsafe or overgrown and strewn with debris that could lead to the investment of vermin and adverse environmental conditions in LMI neighborhoods.
 - Accomplishment: The Compliance Division expended \$5,979.42 and provided 39 lot clearances of nuisance properties through 9 contracts with 2 Section 3 contracts and 6 M/WBE contracts. The balance of \$15,047.58 will be expended next period on 3 demolitions that were approved and issued a notice to proceed.

Outcome Measure – the Code Enforcement activity will provide the following performance measure:

- Sustainability of a more suitable living environment by providing compliance officers in the City's LMI neighborhoods for 5,500 properties and contracted services for demolition and lot clearance / boardup on 151 properties to 27,840 population with 64.37% LMI
- Actual: Sustainability for the purpose of creating a more suitable living environment through the provision of code enforcement for 6,049 property inspections identifying 4,466 code violations and 39 lot clearances to an area of 27,075 population with 62.51% LMI.

Economic Development

Community Development High Priority - Provide economic development opportunities and Section 3 education for LMI persons and businesses

- City will seek to utilize Section 3 (local LMI) residents/businesses and M/WBE (Minority/Women) contractors/residents to participate in employment opportunities through housing rehabilitation, public facility and improvements construction, demolition/ lot clearance and other contracting opportunities.
 - Accomplishment: Through the Infrastructure Improvements, Public Facilities Improvements, Lot Clearance, and Other Projects, the City awarded 17 Total Contracts for \$742,704.95 with Total M/WBE Contracts of 10 at \$627,315.13 and Total Section 3 Contracts of 3 at \$3,853.00. Through the CDBG and HOME Programs, the public service, public facility and improvements, code enforcement and program administration activities provided funds for 56 staff members. The race/ethnicity of the employees was Asian-2, Black-23, Hispanic-7, White-23, and Black & White-1. There were 14 Section 3 employees hired through these activities.

Program Administration

Community Development High Priority - To facilitate neighborhood, comprehensive, and individual project management, planning, and capacity building activities for low-moderate income areas

- The City Grants & Housing Department provided management and oversight for the CDBG and HOME Programs to ensure compliance with all regulatory requirements. The 2019 CDBG Program expended \$193,805.33 and HOME Program expended \$28,281.66 for administration of the City's projects.

Project Summary

All CDBG activities funded in the 2019 grant year were used to benefit one (1) of the three (3) national objectives of the Community Development Block Grant Program. The City expended 100% of its CDBG project funds during the program year for activities that benefited low-moderate income persons. The CDBG program met the overall benefit certification that at least 70% of the CDBG funds were allocated towards activities that benefit low and moderate-income people. The City also ensured that individual activities met a national objective to provide a benefit to persons where at least 51% were of low and moderate-income status. All of the CD projects were designed to be of benefit to the low-moderate income population either by designation to a low-moderate income area or a direct benefit to low-moderate income clientele. Since the City of Galveston has a low-moderate income percentage of 56.62%, CDBG funds are primarily directed to activities that provide benefits on a citywide available basis to low-moderate income individuals. The citywide activities include youth recreational/educational activities. The identification and correction of code violations was conducted in the CDBG low-moderate income neighborhoods target area. The public infrastructure and improvement activities and public

facilities improvements are located at designated sites within the CDBG low-moderate income target area. Each of these activities provides benefits to primarily low-moderate income persons and indirectly aids in the prevention of slum and/or blighted areas. The direct service activities are open to residents on a citywide basis and will provide benefits to low-moderate income persons or families as measured through in-take documentation and determined by median family income limits provided by HUD.

The HOME Program projects were determined to meet the objective of serving low-moderate income households. The City used the HUD HOME Waivers issued on April 10, 2020 to fund the short-term TBRA Program assistance from the 2017, 2018, and 2019 HOME CHDO project set-aside of the 15% of the total allocation. These projects will be implemented in the next reporting period. The 2019 HOME Program Administration was funded within the 25% cap allowed under the HUD HOME Waivers (increased from 10% to 25%). The 2019 program year projects were used to support City implemented priority needs for tenant-based rental assistance, homebuyer assistance, and administration.

Due to COVID-19, the City did not meet its CDBG timeliness ratio requirement of 1.50 times our annual grant amount on April 2, 2020; The City was over the adjusted draw ratio by 0.04. The projects were able to move forward and make the necessary expenditures over the next 60-days. The City did not meet the 2014 Disbursement deadline on 9-30-19 resulting in a de-obligation of funds. The City had housing rehabilitation projects initially lined up that would have facilitated the funding, but the projects came in over the allowable program cap, and the program could not proceed with them. Due to additional problems with the housing rehabilitation program including escalating costs of construction and building materials and finding contractors to provide affordable bids on the projects, the City adjusted focus to rental assistance and providing a tenant-based rental program to meet the established need for rental affordable housing. That project is now moving forward and utilizing the funds in a more-timely manner and meeting the high priority need for rental affordability.

Leveraging Resources

The CDBG Disaster Recovery non-housing disaster program is continuing work on infrastructure projects from Round 2 funding. The CDBG Disaster Recovery housing program provided funding for the scattered site developments that have rebuild 97 public housing units destroyed in Hurricane Ike.

The City utilized funding from the Federal Transportation Administration, Federal Highway Administration, Texas Department of Transportation, Department of Justice, Dept. of Homeland Security, Texas General Land Office, and Federal Aviation Administration to meet its community needs including Island Transit, Public Works, the City's Scholes Airport, the Development Services Dept., and the Police Dept.

As the primary assistance for the homeless services, the Continuum of Care coordinated through the Gulf Coast Homeless Coalition for provision of homeless services under the Texas Homeless Network provided programs funded through the Texas balance of state funds and private/public donations and fund-raisers.

The United Way of Galveston Capital Campaign provides funding to assist many of the social service agencies located in the City that provide public services to the low-moderate income residents and homeless.

Leverage totaling about \$775,000 was provided for the 2019 CDBG funded projects from general funds in prorated salaries of managers and other staff implementing CDBG funded City projects and funding for additional projects complimenting the funded projects to meet community development needs.

The HOME Match requirement is 25% of the participating jurisdiction's project funds drawn for affordable housing. The City of Galveston is determined by HUD to be in fiscal distress and receives a 50% reduction of match, making its match contribution at 12.5%. Due to the COVID-19 Pandemic, HUD has reduced the HOME match to 0% for the 2019 and 2020 Fiscal Years. The City's HOME Match requirement for the 2019 program year is \$0.00.

Homeless Assistance and Other Special Needs

Generally other than CDBG funds that can address homeless and special needs populations' issues, limited to the cap on public service, the City itself does not have resources that can address homelessness or special needs activities. The City of Galveston is not an entitlement community for the Emergency Shelter Grant (ESG) program. Agencies can apply for ESG funding through the Texas Department of Housing and Community Affairs. No agencies are funded through the HUD ESG in Galveston. The City of Galveston's primary response to local homelessness is through its participation in the local Continuum of Care (CoC) planning and grant application process. The Gulf Coast Homeless Coalition (GCHC) coordinates the CoC. The CoC is under the Texas Homeless Network and primarily funded through the Texas State balance of funds. The Gulf Coast Center and WOMAN, Inc. received Texas Balance of State CoC for Permanent Housing and Rapid Re-Housing Programs. The City relies on the leadership and support of the GCHC and the local agencies to direct all aspects of the community's strategies to address homelessness. It is estimated that there are 475 homeless individuals in the City of Galveston.

The City provided tenant-based rental assistance for rental subsidies for up to 1-year to assist LMI households with affordable housing cost including rent payments and security deposits. The City's tenant-based rental assistance program coordinates with local non-profit public service agencies for the pre-application to provide a referral to the program. This process allows the applicant to also develop a relationship with these agencies to seek additional assistance for long-term self-sufficiency. During the 2019 program year, the City served 3 homeless households, 8 households that have a disabled member, 2 elderly households, 3 households that have been victims of domestic violence, and 1 HIV/AIDS household with rental subsidies during the program year. Special Needs populations are served in the City of Galveston through a number of public and nonprofit agencies and funding streams through federal, state, and local public and private foundations, and donations. The City also facilitates handicap accessibility in its public buildings and infrastructure improvements. The City's Children and Youth Education/Recreation Program served 46 disabled children.

The needs of the homeless and special needs populations have been exacerbated at the end of the 2019 PY due to the COVID-19 needs. The increased numbers of households that require assistance is now inundating the public service facilities that provide the programs helping these populations. The federal funds directed to COVID-19, along with the City and other funding entities that have provided some assistance, do not go far enough to assist everyone. Also, many of the citizens have problems being able to access the funding and complete the necessary application forms.

The primary homeless providers are Gulf Coast Center, WOMAN's Inc., Salvation Army, The Children's

Center, Christus Our Daily Bread, Resource & Crisis Center, The Chosen Ones Outreach Ministries, Galveston's Turning Point Church, Galveston Community Action Council, Veterans Clinic, and Access Care of Coastal Texas. The Galveston Independent School District (GISD) also provides a host of services to their homeless student population and their families. Support services and the case management support from these programs and at other public services agencies are a key element in assisting the homeless to move to independent living and maintain their independence.

Each winter a Point In Time enumeration of homeless persons, particularly unsheltered homeless, is conducted to not only count the number of homeless individuals and families but also to assess their needs. The 2020 HUD Point in Time count enumerated 386 individuals experiencing homelessness; 51% sheltered and 26% unsheltered. There were 319 adults and 67 children, 18 unaccompanied youth households, 37 chronically homeless, and 24 veterans. The Races were 204 White, 126 Black, 1 Asian, 9 American Indian, 1 Native Hawaiian, 23 Multiple Races, 12 Other, and 10 Unknown with 77 Hispanic Ethnicity.

The GCHC utilizes the Coordinated Entry system which is a crisis response system that ensures homelessness is prevented whenever possible, or if it cannot be prevented, it is a rare, brief, and non-recurring experience. The Galveston County CoC will have a system in place with the capacity to: (1) Quickly identify and engage people at risk of and experiencing homelessness; (2) Intervene to prevent the loss of housing and divert people from entering the housing crisis response system and; (3) When homelessness does occur, provide immediate access to shelter and crisis services, without barriers to entry, while permanent stable housing and appropriate supports are being secured, and quickly connect people to housing assistance and services – tailored to their unique needs and strengths – to help them achieve and maintain stable housing.

According to the Texas Homeless Network Housing Inventory Counts, there were 196 year-round beds available through the 2 emergency shelter providers, Salvation Army and The Childrens Center. There was 1 domestic violence shelter for woman and children with 36 year-round beds, the Resource and Crisis Center. The Childrens Center operates a youth crisis center with 16 year-round beds for boys and 20 year-round beds for girls. Under the tenant-based scattered site housing, The Gulf Coast Center provides permanent supportive housing with 31 beds, and WOMAN, Inc. provides rapid rehousing with 23 beds.

The Gulf Coast Center operates permanent supportive housing program for 40-45 single homeless individuals with severe mental illness. The Center's PATH (Projects for Assistance in Transition from Homelessness) helps persons transition to permanent housing by linking them to essential community resources and providing case management support until individuals can be enrolled in mainstream mental services. The Permanent Housing Program aims to provide permanent housing and case management services with the long-term goal of helping individuals to discharge from the program to live independently.

WOMAN's Inc. operates a Rapid Rehousing Program to rapidly connect households experiencing homelessness to permanent housing through an individualized package of assistance to reduce the time a person experiences homelessness. They have facilities for 9 2-bedroom and 1 4-bedroom units at multifamily apartments.

Galveston Housing Authority provides Veterans Affairs Supportive Housing (VASH) -funded Section 8 HCVs as permanent housing solutions for homeless veterans.

The Salvation Army served homeless families with shelter; Case Management; hot prepared meals; showers; clothing; bus tokens/pass and transportation; use of computers; laundry services; life-skills; application for food stamps; and grocery assistance. Their Center of Hope houses a 124-bed residential shelter with a life-skills program, a worker's dorm, and provides a community meal every day at 5 pm.

The Children's Center, Inc. operates several types of shelters for those in crisis including a Family Crisis Center and Youth Crisis Centers.

The Chosen Ones Outreach Ministries purpose is to create, promote and enhance the supportive opportunities and services available to individuals who are MH/MR, HIV positive, VA, Homeless, Seniors, Victims of Substance Abuse, and Prison Bound.

The Galveston Independent School District (GISD) provides a host of services to their homeless student population and their families. During the school year, GISD provided assistance that included the provision of breakfast, lunch, and dinner for the entire family; school clothing; emergency shelter and food when required; assistance with obtaining birth certificates, immunization records, and school records; educational enrichment services (tutorials, computer access, Magnet Schools, bilingual services, extended hours before and after school, mentors, etc.); and provided English as a Second Language (ESL) services and GED for parents to help them learn English.

CHRISTUS Our Daily Bread is a day shelter for homeless individuals. Clients at the center are provided nutritious meals, clean clothing, the necessities of personal hygiene, and a structured recovery program.

The Resource & Crisis Center promotes the safety, well-being and best interest of victims of family violence, sexual assault and child abuse and to advocate for the prevention of such crimes. The RCC Emergency Shelter provided 58 beds for victims of domestic violence. The RCC offers services including: emergency shelter; group and individual counseling services; peer support groups; transportation; food, clothing, and basic necessities; case management, career, and advocacy services; children and youth services; and non-residential client services.

The following agencies provide a cadre of services to the low-income, including special needs and homeless individuals and families:

- Outreach and/or Case management -- Gulf Coast Center; Access Care of Coastal Texas; WOMAN, Inc.; Resource & Crisis Center; GISD Project for the Education of Homeless Children; Children's Center; Galveston County Community Action Council; Catholic Charities; Veteran's Clinic; Salvation Army; St. Vincent's House; Sunshine Center; Chosen Ones Outreach Ministries
- Life skills, education & employment assistance -- Gulf Coast Center; GISD Project for the Education of Homeless Children; Children's Center; CHRISTUS Our Daily Bread; Salvation Army; Texas Work Source; Family Services Center; Sunshine Center
- Medical and mental health -- Gulf Coast Center; University of Texas Medical Branch; Access Care of Coastal Texas; Galveston County Health District; Family Services Center; Veteran's Clinic; St. Vincent's House; Sunshine Center; National Alliance on Mental Illness
- Child care -- St. Vincent's House
- Substance abuse treatment -- Gulf Coast Center Recovery Program; CHRISTUS Our Daily Bread; Women's Center Alcohol and Drug Abuse (ADA) Program; Veteran's Clinic

- Transportation -- Island Transit; St. Vincent's House; Veteran's Clinic
- Food, clothing, utilities, rent – CHRISTUS Our Daily Bread; St. Vincent's House; Gulf Coast Center; Community Action Council; Catholic Charities; Salvation Army; Turning Point Church; Jesse Tree; Access Care of Coastal Texas; Veterans Clinic; Meals on Wheels; Galveston Street Ministry; Chosen Ones Outreach Ministries
- Housing assistance – Mounting Horizons; Galveston Urban Ministries; Moody Menders; Galveston Housing Authority
- Shelter (overnight and day) – Salvation Army; Children's Center; Resource & Crisis Center; CHRISTUS Our Daily Bread

The City of Galveston relies on the leadership and support of the Gulf Coast Homeless Coalition and the local agencies to direct all aspects of the community's strategies to address homelessness and assist in the discharge coordination of individuals and families. St. Vincent's House conducts street canvassing and referrals for unaccompanied youth and works with CPS to identify those aging out of foster care or to assist in placing youth in foster care. Social workers at UTMB screen patients to identify those who are homeless and in need of supportive housing, however due to the discharge policies and the limited availability of housing, homeless patients are often released without appropriate housing. UTMB social workers do secure permission from the patients to refer them to Salvation Army to secure temporary housing. The Gulf Coast Center provides outreach and assistance to connect discharging patients with appropriate supportive housing. They provide crisis respite services as well as intensive case management and expedited pharmacological management services post-discharge. The Galveston County Jail discharges to the street or shelters; for homeless releases, they contact the local shelters to see if bed-space is available. The jail works with area facilities to house the mentally ill. UTMB is working on a 20-unit inpatient psychiatric facility. The Salvation Army homeless facility, which is located within 3 blocks of the County Jail, works with the jail on the release of homeless individuals. The Galveston County Restorative Justice Coalition (GCRJC) brings key stakeholders together to address practical barriers, identify opportunities, cultivate working relationships and develop appropriate strategies and solutions for helping ex-offenders make successful reentry into the community, reduce recidivism, lower crime rates, and increase overall community wellbeing. GCRJC works with the Texas Dept. of Criminal Justice and Galveston County Jail to identify released inmates and provide new arrival information about their program.

Public Housing

The Galveston Housing Authority (GHA) manages the City's public housing units and housing choice voucher program. The majority of the GHA properties were severely damaged by Hurricane Ike and the planning for the replacement of some of these units has continued through the 2019 PY. The senior and disabled designated high-rise facilities have been rehabilitated in prior years from the storm damage and reopened for public housing units. GHA operates 564 public housing units including Gulf Breeze, Holland House, the Oaks senior duplexes and scattered sites units and some units at The Cedars and Villas. The 569 family sites were the units destroyed by the storm; 282 units have been rebuilt. GHA completed 40 units at The Oaks. The GHA and McCormack, Baron, Salazar, the developing firm, (MBS) completed 145 public housing units in mixed income developments, The Cedars at Carver Park, and Villas on the Strand, located at the sites of Magnolia Homes and Cedar Terrace, previous public housing sites destroyed by Hurricane Ike. The Texas General Land Office contracted 97 project-based voucher

scattered sites in 1 to 4 units per building through-out Galveston that have been completed.

GHA and MBS are in the initial phases of planning the construction of the remaining 287 replacement units. The former Oleander Homes, previous public housing site destroyed by Hurricane Ike, will be used for 174 public housing units and 87 low-income tax credit units. Depending on the acceptance of the 87 units to count as public housing replacement units, there is still between 26 and 113 units to be replaced. The GHA is looking at options to rebuild the final units which may include a public-private partnership to build additional scattered site units.

GHA administers 1,376 active housing choice vouchers for families and 99 Project-based Vouchers with 35 VASH for veterans. GHA also administers 243 DHAP-Ike vouchers.

The COVID-19 pandemic has affected the City's housing situation as employed citizens have either lost their jobs or been reduced in hours putting them in a situation of being unable to pay their portions of the rent and their utilities. GHA is working with their tenants to meet these needs.

GHA continued to seek resident involvement through residents' councils, regular resident meetings at the three developments, interaction between GHA staff and residents and encouraging resident comments, suggestions and feedback. GHA continued their HCV Homeownership Programs, educational classes on homebuyer and homeownership training, and coordinated with the City to provide information on the Homebuyer Assistance Program for their residents through their Family Self Sufficiency (FSS) Program. GHA provided a Resident Services Newsletter with updated information on services, rules and activities available to the PH residents.

Monthly meetings for the GHA facilities' Resident Councils and tenant meetings are conducted in an effort for information sharing and to engage residents in the management process. The mixed income developments, The Cedars at Carver Park and The Villas on Strand, offers the same amenities to the public housing residents as the market-rate tenants. This new housing concept is more of a deterrent to that of the older styles of public housing where there is economic segregation associated with blocks of subsidized housing developments. The public housing residents are offered access to public services such as job training and child care that provides a means to transition these residents out of subsidized housing programs.

Managing the Process

The City of Galveston's Grants and Housing Department is designated as the lead agency for coordinating and implementing the Multi-year Consolidated Plan and the 1-year Action Plan. The Department consists of 3 staff members; the Director, Community Development and Housing Program Analyst, and Housing Program Specialist.

The Grants and Housing Department supports the concept of staff development for members of its team. Staff members are provided access to community development training programs offered by HUD, HUD contractors, and others. The access to training and development initiatives not only keeps staff abreast of new community development trends and reporting tools, but also the requirements of citizen participation and consolidated planning to ensure citizens access to the program, especially low-moderate income citizens.

At the beginning of the 2019 Program Year, Grants & Housing staff facilitated Implementation Meetings with each funded City Department. The purpose of the meetings is to ensure that the Department staff is cognizant of the City and Federal requirements associated with the CDBG and HOME funds. The scope of services, budgets and schedules are reviewed and discussed. The staff provides a booklet outlining the Guidelines and Instructions to each City Department. The booklet covers all reporting (beneficiary and financial) processes, financial recordkeeping, monitoring, and other programmatic aspects of administering a CDBG or HOME funded activity. Any and all questions posed by the Departments are addressed by Grants' staff and if necessary, follow-up meetings are scheduled to assist the funded entity prior to the implementation of the programs.

The Grants Division was responsible for administrative oversight of the CDBG Program (non-housing) activities for compliance with HUD's regulatory requirements including all Federal Labor Standards provisions, EEO Compliance, citizen participation, preconstruction conferences, environmental reviews and monitoring program activities. Staff prepared and submitted numerous programmatic performance reports to HUD, City Council and citizen groups in the areas of program management, Labor Standards Enforcement, Contractor/Subcontractor Activity, program beneficiaries and fiscal accountability. Grants' staff also are responsible for approving all CDBG and HOME funded expenditures.

The Housing Division was responsible for the administration of the HOME Investment Partnerships Program and other housing related issues for compliance with HUD's regulatory requirements. Staff coordinated all affordable housing related programs. Staff also provided housing related reports to HUD, City Council and the public.

Due to the City's management efforts, all activities were in compliance with the program and the comprehensive planning requirements.

Citizen Performance Report

The Public Notice for the availability of the 2019 CAPER will be published on September 24, 2020 in the Galveston Daily News. The Public Notice will be posted on the City's website and throughout the 15-Day Comment Period. Public notices will be posted on the City's social media pages. The CAPER will be made available to the public for examination for fifteen (15) days, from Friday, September 25 through Friday, October 9, 2020. The performance report available to citizens for review provided information on the major initiatives and highlights that were proposed and executed throughout the year and included: the Federal funds made available for furthering the objectives of the Consolidated Plan; the total amount of CDBG and HOME funds available (including program income); the total amount of funds committed during the reporting period; the total amount expended during the reporting period; a summary of programmatic accomplishments; the families and persons assisted; actions taken to affirmatively further fair housing; and other actions indicated in the strategic and action plans; and the geographic distribution (including the census tracts) and location of expenditures. Maps were included to show the geographic distribution and location of investment (including areas of minority concentration).